

**STROUD DISTRICT COUNCIL**  
**STRATEGY AND RESOURCES COMMITTEE**  
**REPORT FOR INFORMATION**

<b>Report Title</b>	<b>BUDGET MONITORING REPORT Q3 2020/21</b>			
<b>Purpose of Report</b>	To present to the Committee a forecast of the outturn position against the General Fund revenue budget, Housing Revenue Account and capital programme for 2020/21, in order to give an expectation of possible variances against budget.			
<b>Decision(s)</b>	<p><b>The Committee/Council RESOLVES to:</b></p> <p>a) <b>To note the outturn forecast for the General Fund Revenue budget.</b></p> <p>b) <b>To note the outturn forecast for the Housing Revenue Account</b></p> <p>c) <b>To note the outturn forecast for the Capital Programme.</b></p>			
<b>Consultation and Feedback</b>	Budget holders have been consulted about the budget issues in their service areas. The feedback has been incorporated into to the report to explain difference between budgets and actual income and expenditure.			
<b>Report Author</b>	Adele Rudkin, Accountant Email: <a href="mailto:adele.rudkin@stroud.gov.uk">adele.rudkin@stroud.gov.uk</a> Lucy Clothier, Accountancy Manager Email: <a href="mailto:lucy.clothier@stroud.gov.uk">lucy.clothier@stroud.gov.uk</a>			
<b>Options</b>	None			
<b>Background Papers</b>	None			
<b>Appendices</b>	Appendix A – Other Service Committee Summaries Appendix B – Strategy and Resources Committee Detailed Breakdown Appendix C – Housing Revenue Account Breakdown			
<b>Implications (further details at the end of the report)</b>	Financial	Legal	Equality	Environmental
	No	No	No	No

## 1 Background

- 1.1 This report provides the third monitoring position statement for the financial year 2020/21. The purpose of this report is to notify members of any known significant variations to budgets for the current financial year, highlight any key issues and to inform members of any action to be taken if required.

## 2. Summary

- 2.1 The monitoring position for the General Fund at 31 December 2020 shows a projected net revenue overspend of £541k against the latest budget, as summarised in Section 3.
- 2.2 The Housing Revenue Account (HRA) shows a forecasted underspend of £472k, as shown in Section 5.
- 2.3 The General Fund capital programme, as detailed in Section 6, shows a forecast spend of £5.745m against a budget of £10.548m.
- 2.4 The HRA capital programme, shows a forecasted underspend of £1.360m as detailed in Section 6.

## 3. Revenue Budget Position

- 3.1 Council approved the General Fund Revenue budget for 2020/21 in February 2020.
- 3.2 The monitoring position for the General Fund at 31 December 2020 shows a **projected net overspend of £541k** against the latest budget, as summarised in Table 1.

**Table 1 – General fund Summary**

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>GENERAL FUND</b>					
Community Services and Licensing	2,931	3,136	4,539	0	1,403
Environment	5,937	6,073	6,565	108	600
Housing General Fund	644	811	760	167	116
Strategy and Resources	7,204	7,076	8,993	(339)	1,578
Accounting Adjustments	(1,995)	(1,995)	(1,995)	0	0
<b>Net Revenue Expenditure</b>	<b>14,721</b>	<b>15,101</b>	<b>18,861</b>	<b>(64)</b>	<b>3,697</b>
Funding from Govt Grants/Council Tax	(15,104)	(15,104)	(18,260)	0	(3,156)
Transfers to/(from) Earmarked Reserves	383	4	4	0	0
<b>Total General Fund</b>	<b>0</b>	<b>0</b>	<b>605</b>	<b>(64)</b>	<b>541</b>

### 3.3 Key areas of variance:

### 3.4 Covid-19 Loss of Income - £3,202k reduction in income

Many areas of the council have seen significantly reduced income due to having to close over the lockdown period, and also greatly reduced income expected once reopened. Core council services are also seeing a reduction, or change, in need such as planning income.

There are also significant reductions in other income such as rental income and investment income.

The substantial individual areas of lost income are The Pulse (£1.065m), car park income (£564k) development control (£500k), building control (£180k), rental income (£342k) and investment income (£278k).

This will continue to be monitored, and the figures are likely to change throughout the year as the position becomes more apparent.

Some lost income can be claimed as a co-payment from Government as included in paragraph 3.6.

Further detail on the position of each service can be found in the individual committee reports.

### **3.5 Covid-19 Additional Expenditure - £853k additional spend**

Additional expenditure has been experienced in areas such as homelessness and temporary accommodation (£206k), additional staff and personal protective equipment (PPE) for Ubico contracts and additional cleaning in public conveniences (£88k), PPE for staff and modifications for Ebley Mill (£50k), additional cleaning and staffing costs for The Pulse (£26k) Community Grants (£50k), additional staff for Community Resilience Recovery (£85k) and the sending of Covid-19 letters to all residents early in the pandemic (£56k). Additional funding for Stratford Park Leisure Centre, including the agreed grant funding has also been included. The re-opening of the High Street safely is forecast to spend in excess of (£106k), which is funded through ERDF grant funding. Additional Revs & Bens IT software of £64k.

Further detail can be found within the detailed breakdown for each Committee.

This area will be continually monitored throughout the year as it can be expected that the costs will increase as further areas of need are identified.

### **3.6 Covid-19 Government Grants and Funding – (£3,156k) additional grant income**

Local Authority Support Payments for Covid-19 totalling £1,486k have been received from Government. A scheme allowing co-payment of lost sales, fees and charges from Government is underway. It doesn't cover all our lost income, but will cover 75% of fees such as car parking charges and lost income from The Pulse, after deducting 5% of the total budget. Claims to the end of November total £846k, with grant income in the region of £1.4m expected over the year (dependant on future lost income rates). New Burdens funding from the Government of £270k has also been included.

### **3.7 Salary Vacancy Savings – (£407k) underspend**

Significant vacancy savings are expected in many services, including Revenues and Benefits (£74k), Development Control (£76k), Policy and Governance (£81k) and ICT (£73k).

### **3.8 Housing Benefit - £350k additional expenditure**

A shortfall on housing benefit subsidy claims is expected, principally for supported accommodation. Although there is a higher rent allowable in supported accommodation, where the cost of housing is significantly higher than the amount allowable under housing benefit, this cannot all be claimed back through housing benefit subsidy and part of the cost is borne by the local authority. This cost continues to rise as both the cost and number of

supported accommodation placements increase. Although a significant amount it should be noted that this represents a variance of only 2.7% on the housing benefit subsidy budget. This will continue to be monitored and the situation is subject to change throughout the year as housing benefit claims change and are difficult to predict.

### 3.9 Temporary Accommodation - £183k overspend

Spend on temporary accommodation continues to be higher than budget. Additional budget has been allocated in the 2021/22 budget, and further work will be undertaken to better understand the use and cost of the accommodation used.

## 4. Strategy & Resources Committee Revenue budget

- 4.1 The latest budget for Strategy and Resources Committee is £7.076m. The original budget was £7.204m The monitoring position at Quarter 3 shows a projected net overspend of £1.578m.
- 4.2 The below table gives a summary by service, with narrative given for major variances. Appendix B gives a further breakdown of the Strategy and Resources revenue budget.

**Table 2 – Strategy & Resources Revenue budgets 2020/21**

	Para Refs	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>Strategy &amp; Resources Committee</b>						
Car Parks	4.3	(668)	(680)	(112)	0	567
Commercial Properties	4.4	(72)	(78)	(10)	0	68
Communications		154	154	159	0	5
Corporate Expenditure & Income	4.5	894	877	1,096	0	219
Corporate Policy & Governance	4.6	1,135	1,080	1,038	0	(42)
Corporate Services (Legal)	4.7	418	418	514	0	96
Covid-19	4.8	0	0	814	(86)	728
Facilities Management		475	484	475	0	(9)
Financial Services	4.9	884	884	795	0	(90)
Human Resources	4.10	431	435	397	0	(38)
Information & Communication Technology	4.11	1,654	1,654	1,698	0	45
Other Properties	4.12	(717)	(731)	(459)	(253)	19
Pension Lump Sum		1,567	1,567	1,567	0	0
Property Services		439	400	408	0	7
Senior Leadership Team		607	607	612	0	5
Youth Councils		3	4	1	0	(3)
<b>Strategy and Resources TOTAL</b>		<b>7,204</b>	<b>7,076</b>	<b>8,993</b>	<b>(339)</b>	<b>1,578</b>

### 4.3 Car Parks - £567k income shortfall

(Mike Hammond, xtn 4447, [mike.hammond@stroud.gov.uk](mailto:mike.hammond@stroud.gov.uk))

Following the return of charges on the 21st July and alongside the measures to boost the economy, car park revenue recovered in Q2. However, given the further national lockdown and re-enforced message to work from home where possible, it's unclear how sustained this recovery will be. Currently we're forecasting a substantial shortfall overall.

Some of this loss of income will be reimbursed through the Sales, Fees and Charges government grant.

#### 4.4 **Commercial Properties - £68k income shortfall/overspend**

(Alison Fisk, xtn 4430, [alison.fisk@stroud.gov.uk](mailto:alison.fisk@stroud.gov.uk))

There are several key areas that make up the majority of this variance:

A £21k loss of income is forecast at Brunel Mall. This is mainly due to rent and service charge deferrals granted to support tenants as a result of COVID-19 which may continue into next financial year. There is one vacant unit which is currently being marketed.

The overall variance on Gossington Depot is favourable (£66k) due to the rental income from Ubico, this offsets the additional costs incurred of £47k to install new vehicle lifting equipment and ramps at the site. Following a report and investigation from Ubico's fleet manager it was identified that the current equipment and ramps were costly in both time and monetary terms. The recommendation being that it should be replaced or upgraded in order to achieve cost effectiveness in both staffing hours and financial costs. The final dilapidation settlement costs have been identified for Stonehouse Industrial Units of £18k.

£75k income shortfall on the Littlecombe units. Income has been impacted as 4 of the units have now been sold rather than let and another 3 are under offer with 2 expected to complete before year end. 2 units have been let and are already occupied.

#### 4.5 **Corporate Expenditure and Income – £219k loss of investment income**

(Lucy Clothier, xtn 4343, [lucy.clothier@stroud.gov.uk](mailto:lucy.clothier@stroud.gov.uk))

The significant reduction in the Bank of England base rate due to the impact of Covid-19 has led to a much reduced expectation of investment income in this financial year.

This has been partly offset by a lower than budgeted Minimum Revenue Provision (MRP). This is a combination of slippage in the capital programme and the sale of industrial units at Littlecombe that allow the debt to be 'repaid' using the capital receipt from the sale.

#### 4.6 **Corporate Policy and Governance – (£42k) underspend**

(Hannah Emery, xtn 4383, [hannah.emery@stroud.gov.uk](mailto:hannah.emery@stroud.gov.uk))

There are two significant variances that contribute to the forecast in year underspend. (£81k) forecast underspend is due to the delay in recruitment to the new posts within the structure of the Corporate Policy and Governance Team as well as the retirement of the Democratic Services and Elections Officer. Recruitment has now taken place and the following posts have now been filled, Information Governance Officer, Senior Executive Assistant, Executive Assistant and the Democratic Services and Elections Officer. An overspend of £45k has also been identified due to a VAT repayment linked to historic election claims.

#### 4.7 **Corporate Services – Legal £96k overspend**

(Patrick Arran, xtn 4369, [patrick.arran@stroud.gov.uk](mailto:patrick.arran@stroud.gov.uk))

An overspend has been forecast due to the ongoing costs associated with the Interim Head of Service. In addition, there is one off additional expenditure of £45k relating to the new One Legal contract at Tewkesbury.

4.8 **COVID 19 – £728k overspend**  
(Mike Hammond, [mike.hammond@stroud.gov.uk](mailto:mike.hammond@stroud.gov.uk))

Additional spend has been identified in many service areas including homelessness and temporary accommodation, additional staff and personal protective equipment (PPE) for Ubico contracts, PPE for SDC staff and modifications for Ebley Mill, community grants. Some additional spend relating to Covid-19 has been included within service lines.

4.9 **Finance – (£90k) – underspend**  
(Lucy Clothier, [lucy.clothier@stroud.gov.uk](mailto:lucy.clothier@stroud.gov.uk))

An underspend is expected due to vacancy savings within the finance team. Recruitment is underway for the vacant Principal Accountant post.

4.10 **Human Resources – (£38k) underspend**  
Lucy Powell, [lucy.powell@stroud.gov.uk](mailto:lucy.powell@stroud.gov.uk)

An underspend is forecast due to a delay in recruitment around the Apprentice budget and events not progressing as intended this year due to Covid-19 restrictions. However, we plan to use this funding to support jobs and skills growth within the District in line with Council priorities for the forthcoming financial year.

4.11 **ICT – £45k - overspend**  
Adrian Blick, [Adrian.blick@stroud.gov.uk](mailto:Adrian.blick@stroud.gov.uk)

This forecast is mainly due to several large offsetting variances. A (£73k) in year saving on salaries, this is due to the delayed recruitment of several senior posts. The Head of Technology and Infrastructure Manager posts have now been filled. An overspend of £60k is also forecast which is directly attributable to Foresight consultancy for the ICT review. An additional one off £40k variance has also arisen due to the migration to a cloud based fully hosted CivicaPay service. This upgrade was necessary because the current version was no longer being supported and not WCAG compliant. A number of minor overspends have also been recognised across the whole of the service.

4.12 **Other Properties – (£19k) underspend**  
Alison Fisk, xtn 4430, [alison.fisk@stroud.gov.uk](mailto:alison.fisk@stroud.gov.uk)

The Brimscombe Port site has been transferred to Stroud District Council in line with the redevelopment agreement. There will be no impact on the overall General Fund as any running costs (including some major refurbishment works to the Mill already underway) will be funded from rental income from the site which has also been transferred to SDC. All remaining funding will be used to fund the redevelopment of the site.

An underspend has been forecast on Old Town Hall. This is due to the intended works to alter and refurbish the first floor ladies toilet accommodation has been put on hold. A review of the premises is being undertaken to consider future viable options including the possible sub-division and or a change of use amongst other options. May lane will also potentially underspend due to the anticipated works not deemed necessary at this point in time. The building continues to be regularly inspected and subject to a quarterly detailed measured survey to ensure that the condition of the building does not deteriorate further than anticipated.

## 5. Housing Revenue Account Budget Position

- 5.1 The original net Housing Revenue Account (HRA) budget for 2020/21 is a transfer to reserves of £181k, as approved by Council in February 2020.
- 5.2 The monitoring position for the service at Quarter 3 shows a projected net underspend of £472k (2.1% of gross spend) against the current budget, following a proposed transfer to earmarked reserves of £108k, as summarised in Table 3 on the following page. This is a change of -£237k compared to Quarter 2.

Table 3: HRA Revenue Summary

Housing Committee	Para Refs	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
Total Income	5.6	(22,943)	(22,943)	(22,745)	0	198
Total Expenditure		9,890	9,890	9,062	108	(721)
Total Other Costs and Income	5.7	12,440	12,440	12,491	0	51
<b>Total Net Expenditure</b>		<b>(612)</b>	<b>(612)</b>	<b>(1,192)</b>	<b>108</b>	<b>(472)</b>
Transfers to/from HRA Earmarked reserves		431	431	431	0	0
Transfers to/from General Reserves		181	181	181	0	0
<b>Total Housing Revenue Account</b>		<b>0</b>	<b>0</b>	<b>212</b>	<b>108</b>	<b>(472)</b>

- 5.3 A more detailed breakdown of this table can be found in Appendix C.
- 5.4 Key areas of variance of variance are set out below. Further detail can be found in the Housing Committee report.
- 5.5 **Income – £198k loss of income**

Dwelling rents are lower than budgeted. This is primarily due to new tenancies not starting during the lockdown period, except in exceptional circumstances, which has increased the number of void properties. Empty properties are now being let in line with capacity for repair works to be undertaken and tenancy management to start tenancies.

Garage rents are expected to be higher than budgeted but will continue to reduce in line with the approval to review the use of all garage sites.

There is also an expectation that arrears will be higher in 2020/21, also due to the Covid-19 pandemic. An allowance for this non-payment of rents is included in the Provision for Bad Debt line. The amount is not yet known and it is hoped that this can be reduced during the year through proactive support for tenants including sustainable payment arrangements to maintain tenancies.

Income levels will continue to be monitored throughout the year.

## **5.6 Supervision and Management – (£432k) underspend**

A number of posts have been vacant during the year, with total staffing underspend of £237k. £123k of this relates to Contract Services (excluding Property Care which is included in Repairs and Maintenance).

Some areas currently have underspends in running costs, primarily where work or programmes have been delayed or changed due to Covid-19, such as consultancy work or estate works. Some of this may 'catch up', but some may slip into 2021/22. Office costs and mileage have also reduced due to the change in working arrangements

## **5.7 Repairs and maintenance – (£417k) underspend, with £108k transfer to earmarked reserves**

- 5.8 Slippage of £307k is expected on the External Decorating and Rendering contract due to changes in delivery due to Covid-19. These works have been re-profiled, with communal areas being prioritised in this year.
- 5.9 Property Care is currently expected to have an underspend of £108k at the end of the year. This is after experiencing additional costs on contractors to contribute towards the backlog of works after lockdown prevented non-emergency repairs.
- 5.10 Any underspend from Property Care would transfer to reserves at year end in line with the HRA Repairs and Maintenance In-House Service report.



## **6. Capital Programme**

- 6.1 The 2020/21 Capital Programme of £25.472m was approved by Council in January 2020. This has been revised to a total of £22.663m during the year.
- 6.2 The revised General Fund capital programme is £10.548m, against which there is forecast spend of £5.745m, an underspend of £4.803m.
- 6.3 Key projects such as the Canal and Water Source Heat Pumps at Ebley Mill and Brimscombe Port Mill have timing differences, with works continuing into 2021/22. Other areas of slippage include Community Buildings (Kingshill House), the Cycling and Walking Plan and the ICT Investment Plan.
- 6.4 A number of externally funded housing projects will be slipped into the next financial year if allowable by the funding provider.
- 6.5 HRA Capital spend is forecast at £10.755m against a budget of £12.115m as shown in the table below.
- 6.6 Planned major works on housing has changed further since the programme was rebased as part of budget setting. This has been necessary due to the additional period of lockdown. Many programmes have been slipped into 2021/22, however significant additional spend is being experienced on void properties.
- 6.7 The New Build Programme is largely on track with the revised programme, with the demolition of the existing buildings at Ringfield Close being brought forward from 2021/22 into 2020/21.
- 6.8 The Purchase of Properties and Land Acquisition Pot are both opportunistic pots and would not necessarily expect to be spent in any year.

**Table 5 – Capital Summary**

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Outturn Variance (£'000)
<b>Capital Schemes</b>				
Community Buildings Investment	117	117	0	(117)
Stratford Park Lido	30	0	0	0
<b>Community Services Capital Schemes TOTAL</b>	<b>147</b>	<b>117</b>	<b>0</b>	<b>(117)</b>
Canal	3,317	3,702	1,117	(2,585)
Market Town Centres Initiative Fund	50	50	30	(20)
Multi-Service Contract Vehicles	712	1,056	1,056	0
Stratford Park Acquisition of Machinery	0	95	95	0
Stroud District Cycling & Walking Plan	200	204	110	(94)
Wallbridge-Gateway	100	0	0	0
<b>Environment Capital Schemes TOTAL</b>	<b>4,379</b>	<b>5,107</b>	<b>2,409</b>	<b>(2,698)</b>
Affordable Housing-Support to Registered Providers	0	39	0	(39)
Better Care Fund Projects	0	0	25	25
Disabled Facilities Grant Scheme	330	330	166	(164)
Green Home LADS Park Homes	0	1,094	1,094	0
Health through Warmth Grants	200	227	80	(147)
Park Homes	0	0	60	60
Private Sector Housing Loans	0	15	65	50
Temporary Accommodation	500	0	0	0
Warm Homes	1,000	1,183	900	(283)
<b>Housing General Fund Capital Schemes TOTAL</b>	<b>2,030</b>	<b>2,888</b>	<b>2,390</b>	<b>(498)</b>
Brimscombe Port Mill Works	0	295	341	46
Brimscombe Port Redevelopment	166	200	135	(65)
Ebley Mill Works	0	0	3	3
Electric Vehicle Aquisition	0	12	0	(12)
ICT Investment Plan	500	497	403	(94)
Littlecombe Business Units, Dursley	0	0	(0)	(0)
<b>Strategy and Resources Capital Schemes TOTAL</b>	<b>666</b>	<b>2,436</b>	<b>946</b>	<b>(1,490)</b>
<b>TOTAL GENERAL FUND CAPITAL SCHEMES</b>	<b>7,222</b>	<b>10,548</b>	<b>5,745</b>	<b>(4,803)</b>
Major Works	6,089	4,969	4,810	(159)
New Build and Development	11,686	6,503	5,522	(981)
Other Capital Works	0	0	30	30
Sheltered Housing Modernisation	475	643	393	(250)
<b>TOTAL HRA SCHEMES</b>	<b>18,250</b>	<b>12,115</b>	<b>10,755</b>	<b>(1,360)</b>
<b>TOTAL CAPITAL SCHEMES</b>	<b>25,472</b>	<b>22,663</b>	<b>16,500</b>	<b>(6,163)</b>

## 7. Strategy and Resources Capital Programme

7.1 Table 6 below shows the Capital Forecast position at Quarter 3 for Strategy and Resources Committee and shows a projected outturn variance of (£1.490m).

**Table 6 – Strategy and Resources Capital Programme**

Strategy & Resources Capital Schemes	Para Refs	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Outturn Variance (£'000)
Brimscombe Port Mill Works	7.2	0	295	341	46
Brimscombe Port Redevelopment	7.3	166	200	135	(65)
Ebley Mill Works		0	0	3	3
Electric Vehicle Acquisition	7.4	0	12	0	(12)
ICT Investment Plan	7.5	500	497	403	(94)
Water Source Heat Pump-Ebley Mill & Brimscombe Port	7.6	0	1,432	65	(1,367)
<b>Strategy and Resources Capital Schemes TOTAL</b>		<b>666</b>	<b>2,436</b>	<b>946</b>	<b>(1,490)</b>

### 7.2 Brimscombe Port Mill Works

The Office spaces and common areas of the Mill required improvement and refurbishment prior to re-letting at a total contract cost of £386k, of this £295k is deemed Capital expenditure. These works were completed in early December 2020.

£100k is likely to be recoverable from those existing tenants who were served with terminal schedules of condition to enable SDC to recover costs for specific repair works that should have been undertaken before the end of their leases.

All costs will be funded from the SDCC reserve.

### 7.3 Brimscombe Port Redevelopment

There was slippage for 2019/20 mainly due to fact that the procurement process had not started. These costs will now be spent in 2020/21, subject to approval from Committee to the commencement of the procurement process, once planning permission has been decided for the infrastructure, and hence the increased forecast above the original budget.

### 7.4 Electric Vehicle Acquisition

The County group have met regarding installing electric vehicle points across the county. However due to the Covid-19 pandemic the group has not met recently. A plan is being drawn up, but nothing has been agreed and will now hopefully commence in 2021/22.

### 7.5 ICT Investment Plan

A £94k underspend is forecast on the ICT investment Plan. The majority of this relates to planned works to upgrade the Wi-Fi solution at Ebley mill and other sites, this work has been delayed until 2021/22 due to the Covid-19 pandemic.

## **7.6 Water Source Heat Pumps – Ebley Mill & Brimscombe Port**

The Capital project to install the Water Source Heat Pumps at Ebley Mill and Brimscombe Port was approved by Council on the 16<sup>th</sup> July 2020. The spend for this financial year is forecast at £65k in order to complete the detailed designs and gain respective consents (Planning, Environment Agency and Ofgem). These are anticipated to be completed by the end of January 2021.

Works on site are planned for April to September 2021.

## Other Service Committee Summaries

## Community Services &amp; Licensing Committee

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Outturn Variance (£'000)
<b>Community Services Committee</b>				
Community Safety	211	226	208	(18)
Cultural Services - Arts and Culture	415	428	400	(28)
Cultural Services - Community Health & Wellbeing	159	179	149	(29)
Cultural Services - Sports Centres	(197)	(81)	1,031	1,112
Customer Services	403	403	336	(67)
Grants to Voluntary Organisations	341	341	340	(2)
Licensing	(59)	(59)	(25)	34
Public Spaces	1,412	1,434	1,397	(38)
Revenues and Benefits	141	141	589	448
Youth Services	104	123	114	(10)
<b>Community Services and Licensing TOTAL</b>	<b>2,931</b>	<b>3,136</b>	<b>4,539</b>	<b>1,403</b>

## Environment Committee

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>Environment Committee</b>					
Canal	164	164	240	0	76
Carbon Management	109	109	115	0	6
Development Control	184	184	622	0	438
Economic Development	99	99	101	0	2
Health & Wellbeing	831	1,007	937	73	3
Land Charges & Street Naming	(19)	(19)	(24)	0	(5)
Planning Strategy/Local Plan	410	370	362	0	(8)
Statutory Building Control	(93)	(93)	(33)	35	95
Waste & Recycling: Other	12	12	12	0	0
Waste and Recycling: MSC	4,241	4,241	4,234	0	(7)
<b>Environment TOTAL</b>	<b>5,937</b>	<b>6,073</b>	<b>6,565</b>	<b>108</b>	<b>600</b>

## Housing Committee – General Fund

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>Housing Committee</b>					
Housing Advice	348	348	512	0	164
Housing Strategy	135	302	100	167	(35)
Private Sector Housing	161	161	148	0	(14)
<b>Housing General Fund Total</b>	<b>644</b>	<b>811</b>	<b>760</b>	<b>167</b>	<b>116</b>

## Strategy and Resources Committee – Detailed Breakdown

	Para Refs	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>Strategy &amp; Resources Committee</b>						
Car Parks (Other)		50	51	54	0	3
Car Parks (Stroud)		(719)	(731)	(166)	0	565
<b>Car Parks</b>	<b>4.3</b>	<b>(668)</b>	<b>(680)</b>	<b>(112)</b>	<b>0</b>	<b>567</b>
Brunel Mall		(66)	(58)	(39)	0	19
Gossington Depot		63	48	(18)	0	(66)
Industrial Units, Stonehouse		0	0	17	0	17
Littlecombe Development, Dursley		(68)	(68)	29	0	97
<b>Commercial Properties</b>	<b>4.4</b>	<b>(72)</b>	<b>(78)</b>	<b>(10)</b>	<b>0</b>	<b>68</b>
Communications		154	154	159	0	5
<b>Communications</b>		<b>154</b>	<b>154</b>	<b>159</b>	<b>0</b>	<b>5</b>
Corporate Expenditure & Income		894	877	1,096	0	219
<b>Corporate Expenditure &amp; Income</b>	<b>4.5</b>	<b>894</b>	<b>877</b>	<b>1,096</b>	<b>0</b>	<b>219</b>
Business Services		305	250	209	0	(41)
Democratic Services		113	113	98	0	(16)
Elections		105	105	108	0	3
Electoral Registration		122	122	175	0	54
Executive Support		59	59	39	0	(20)
Members Expenses		364	364	342	0	(22)
Procurement		67	67	67	0	(0)
<b>Corporate Policy &amp; Governance</b>	<b>4.6</b>	<b>1,135</b>	<b>1,080</b>	<b>1,038</b>	<b>0</b>	<b>(42)</b>
Legal Services		418	418	514	0	96
<b>Corporate Services (Legal)</b>	<b>4.7</b>	<b>418</b>	<b>418</b>	<b>514</b>	<b>0</b>	<b>96</b>
Covid-19		0	0	814	(86)	728
<b>Covid-19</b>	<b>4.8</b>	<b>0</b>	<b>0</b>	<b>814</b>	<b>(86)</b>	<b>728</b>
Ebley Mill		453	462	466	0	4
Emergency Management		22	22	10	0	(13)
Facilities Management		0	0	(0)	0	(0)
<b>Facilities Management</b>		<b>475</b>	<b>484</b>	<b>475</b>	<b>0</b>	<b>(9)</b>
Financial Services		884	884	795	0	(90)
<b>Financial Services</b>	<b>4.9</b>	<b>884</b>	<b>884</b>	<b>795</b>	<b>0</b>	<b>(90)</b>

	Para Refs	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>Strategy &amp; Resources Committee</b>						
Human Resources		431	435	397	0	(38)
<b>Human Resources</b>	<b>4.10</b>	<b>431</b>	<b>435</b>	<b>397</b>	<b>0</b>	<b>(38)</b>
Information & Communication Technology		1,654	1,654	1,698	0	45
<b>Information &amp; Communication Technology</b>	<b>4.11</b>	<b>1,654</b>	<b>1,654</b>	<b>1,698</b>	<b>0</b>	<b>45</b>
Brimscombe Port Business Park		(90)	(54)	200	(253)	0
Bus Stations/Shelters		(1)	(4)	(4)	0	0
May Lane		15	2	2	0	0
Miscellaneous Properties and Land		(642)	(675)	(656)	0	19
<b>Other Properties</b>	<b>4.12</b>	<b>(717)</b>	<b>(731)</b>	<b>(459)</b>	<b>(253)</b>	<b>19</b>
Pension Lump Sum		1,567	1,567	1,567	0	0
<b>Pension Lump Sum</b>		<b>1,567</b>	<b>1,567</b>	<b>1,567</b>	<b>0</b>	<b>0</b>
Building Maintenance		106	67	67	0	(1)
Head of Property Services		61	61	61	0	0
Property Services		273	273	280	0	8
<b>Property Services</b>		<b>439</b>	<b>400</b>	<b>408</b>	<b>0</b>	<b>7</b>
Chief Executive		162	162	160	0	(2)
Director of Communities		111	111	110	0	(1)
Director of Place		111	111	117	0	6
Director of Resources		111	111	113	0	1
Director of Transformation		111	111	113	0	2
<b>Senior Leadership Team</b>		<b>607</b>	<b>607</b>	<b>612</b>	<b>0</b>	<b>5</b>
Youth Councils		3	4	1	0	(3)
<b>Youth Councils</b>		<b>3</b>	<b>4</b>	<b>1</b>	<b>0</b>	<b>(3)</b>
<b>Strategy and Resources TOTAL</b>		<b>7,204</b>	<b>7,076</b>	<b>8,993</b>	<b>(339)</b>	<b>1,578</b>

## Housing Revenue Account

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>Housing Committee</b>					
Dwelling Rents and service charges	(22,424)	(22,424)	(22,290)	0	134
Other charges and income	(629)	(629)	(665)	0	(36)
Provision for Bad Debt	110	110	210	0	100
<b>Total Income</b>	<b>(22,943)</b>	<b>(22,943)</b>	<b>(22,745)</b>	<b>0</b>	<b>198</b>
Supervision and Management	4,153	4,155	3,723	0	(432)
Repairs and Maintenance	4,237	4,235	3,710	108	(417)
Sheltered Housing Service	630	630	607	0	(23)
Other Expenditure	542	542	575	0	33
Sheltered Housing Modernisation	329	329	447	0	118
<b>Total Expenditure</b>	<b>9,890</b>	<b>9,890</b>	<b>9,062</b>	<b>108</b>	<b>(721)</b>
Support Service Charges from the GF	1,995	1,995	1,995	0	0
Interest Payable/Receivable	3,309	3,309	3,360	0	51
Provision for repaying debt	918	918	918	0	0
Revenue Funding of Capital Programme (Depn & RCCO)	6,218	6,218	6,218	0	0
<b>Total Other Costs and Income</b>	<b>12,440</b>	<b>12,440</b>	<b>12,491</b>	<b>0</b>	<b>51</b>
<b>Total Net Expenditure</b>	<b>(612)</b>	<b>(612)</b>	<b>(1,192)</b>	<b>108</b>	<b>(472)</b>
Transfers to/from HRA Earmarked reserves	431	431	431	0	0
Transfers to/from General Reserves	181	181	181	0	0
<b>Total Housing Revenue Account</b>	<b>0</b>	<b>0</b>	<b>(580)</b>	<b>108</b>	<b>(472)</b>