

**STROUD DISTRICT COUNCIL**  
**STRATEGY AND RESOURCES COMMITTEE**  
**REPORT FOR INFORMATION**

<b>Report Title</b>	<b>Budget Monitoring Report Q2 2020/21</b>			
<b>Purpose of Report</b>	To present to the Committee a forecast of the outturn position against the General Fund revenue budget, Housing Revenue Account and capital programme for 2020/21, in order to give an expectation of possible variances against budget.			
<b>Decision(s)</b>	<p><b>The Committee/Council RESOLVES to:</b></p> <p>a) To note the outturn forecast for the General Fund Revenue budget.</p> <p>b) To note the outturn forecast for the Housing Revenue Account</p> <p>c) To note the outturn forecast for the Capital Programme.</p>			
<b>Consultation and Feedback</b>	Budget holders have been consulted about the budget issues in their service areas. The feedback has been incorporated into the report to explain difference between budgets and actual income and expenditure.			
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<b>Options</b>	None			
<b>Background Papers</b>	None			
<b>Appendices</b>	Appendix A – Other Service Committee Summaries Appendix B – Strategy and Resources Committee Detailed Breakdown Appendix C – Housing Revenue Account Breakdown			
<b>Implications (further details at the end of the report)</b>	Financial	Legal	Equality	Environmental
	No	No	No	No

## 1 Background

- 1.1 This report provides the second monitoring position statement for the financial year 2020/21. The purpose of this report is to notify members of any known significant variations to budgets for the current financial year, highlight any key issues and to inform members of any action to be taken if required.

## 2. Summary

- 2.1 The monitoring position for the General Fund at 30 September 2020 shows a projected net revenue overspend of £644k against the latest budget, as summarised in Section 3.
- 2.2 The Housing Revenue Account (HRA) shows a forecasted underspend of £235k, as shown in Section 5.
- 2.3 The General Fund capital programme, as detailed in Section 6, shows a forecast spend of £9.951m against a budget of £10.707m.
- 2.4 The HRA capital programme, shows a forecasted underspend of £11k as detailed in Section 6.

## 3. Revenue Budget Position

- 3.1 Council approved the General Fund Revenue budget for 2020/21 in February 2020.
- 3.2 The monitoring position for the General Fund at 30 September 2020 shows a **projected net overspend of £644k** against the latest budget, as summarised in Table 1.

**Table 1 – General fund Summary**

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>GENERAL FUND</b>					
Community Services and Licensing	2,931	3,136	4,562	0	1,425
Environment	5,937	6,073	6,547	34	509
Housing General Fund	644	811	673	167	29
Strategy and Resources	7,204	7,076	8,671	(59)	1,537
Accounting Adjustments	(1,995)	(1,995)	(1,995)	0	0
<b>Net Revenue Expenditure</b>	<b>14,721</b>	<b>15,101</b>	<b>18,457</b>	<b>143</b>	<b>3,500</b>
Funding from Govt Grants/Council Tax	(15,104)	(15,104)	(17,960)	0	(2,856)
Transfers to/(from) Earmarked Reserves	383	4	4	0	0
<b>Total General Fund</b>	<b>0</b>	<b>0</b>	<b>501</b>	<b>143</b>	<b>644</b>

### 3.3 Key areas of variance:

### 3.4 Covid-19 Loss of Income - £2,766k reduction in income

Many areas of the council have been significantly reduced income due to having to close over the lockdown period, and also greatly reduced income expected once reopened. Core council services are also seeing a reduction, or change, in need such as planning income. There are also significant reductions in other income such as rental income and investment income.

The substantial individual areas of lost income are The Pulse (£825k), car park income (£450k) development control (£450k), building control (£140k), rental income (£344k) and investment income (£278k).

This will continue to be monitored, and the figures are likely to change throughout the year as the position becomes more apparent.

Some lost income can be claimed as a co-payment from Government as included in paragraph 3.5.

Further detail on the position of each service can be found in the individual committee reports.

### **3.5 Covid-19 Additional Expenditure - £919k additional spend**

Additional expenditure has been experienced in areas such as homelessness and temporary accommodation (£185k), additional staff and personal protective equipment (PPE) for Ubico contracts and additional cleaning in public convinces (£154k), PPE for staff and modifications for Ebley Mill (£50k), additional cleaning and staffing costs for The Pulse (£48k) Community Grants (£50k), additional staff for Community Resilience Recovery (£58k) and the sending of Covid-19 letters to all residents early in the pandemic (£28k). Additional funding for Stratford Park Leisure Centre, including the agreed grant funding has also been included. The re-opening of the High Street safely is forecast to spend in excess of (£106k), which is funded through ERDF grant funding.

An additional response fund of £442k has been set aside in earmarked reserves. £59k of this has been allocated for additional staffing in 2020/21.

Further detail can be found within the detailed breakdown for each Committee.

This area will be continually monitored throughout the year as it can be expected that the costs will increase as further areas of need are identified.

### **3.6 Covid-19 Government Grants and Funding – (£2,856k) additional grant income**

Local Authority Support Payments for Covid-19 totalling £1,486k have been received from Government. A scheme allowing co-payment of lost sales, fees and charges from Government is underway. It doesn't cover all our lost income, but will cover 75% of fees such as car parking charges and lost income from The Pulse, after deducting 5% of the total budget. The claim to the end of July totalled £513k, with grant income in the region of £1.2m expected over the year (dependant on future lost income rates). New Burdens funding from the Government of £170k has also been included.

### **3.7 Salary Vacancy Savings – (£474k) underspend**

Significant vacancy savings are expected in many services, including Revenues and Benefits (£76k), Building Control (£103k), Development Control (£76k), Policy and Governance (£73k) and ICT (£116k).

### **3.8 Housing Benefit - £440k additional expenditure**

A shortfall on housing benefit subsidy claims is expected, principally for supported accommodation. Although there is a higher rent allowable in supported accommodation, where the cost of housing is significantly higher than the amount allowable under housing benefit, this cannot all be claimed back through housing benefit subsidy and part of the cost is borne by the local authority. This cost continues to rise as both the cost and number of supported accommodation placements increase. Although a significant amount it should be noted that this represents a variance of only 2.7% on the housing benefit subsidy budget. This will continue to be monitored and the situation is subject to change throughout the year as housing benefit claims change and are difficult to predict.

#### 4. Strategy & Resources Committee Revenue budget

4.1 The latest budget for Strategy and Resources Committee is £7.076m. The original budget was £7.204m. The monitoring position at Quarter 2 shows a projected net overspend of £1.537m.

4.2 The below table gives a summary by service, with narrative given for major variances. Appendix B gives a further breakdown of the Strategy and Resources revenue budget.

**Table 2 – Strategy & Resources Revenue budgets 2020/21**

Strategy & Resources Committee	Para Refs	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
Car Parks	4.3	(668)	(680)	(281)	0	399
Commercial Properties	4.4	(72)	(78)	(20)	0	58
Communications		154	154	154	0	0
Corporate Expenditure & Income	4.5	894	877	1,275	0	398
Corporate Policy & Governance	4.6	1,135	1,080	1,067	0	(13)
Corporate Services (Legal)	4.7	418	418	501	0	83
Covid-19	4.8	0	0	776	(59)	718
Facilities Management	4.9	475	484	545	0	61
Financial Services	4.10	884	884	800	0	(85)
Human Resources	4.11	431	435	399	0	(36)
Information & Communication Technology	4.12	1,654	1,654	1,628	0	(26)
Other Properties	4.13	(717)	(731)	(766)	0	(34)
Pension Lump Sum		1,567	1,567	1,567	0	0
Property Services		439	400	406	0	6
Senior Leadership Team		607	607	615	0	8
Youth Councils		3	4	4	0	0
<b>Strategy and Resources TOTAL</b>		<b>7,204</b>	<b>7,076</b>	<b>8,671</b>	<b>(59)</b>	<b>1,537</b>

#### 4.3 Car Parks - £399k income shortfall

(Mike Hammond, xtn 4447, [mike.hammond@stroud.gov.uk](mailto:mike.hammond@stroud.gov.uk))

Following the return of charges on the 21st July and alongside the measures to boost the economy, car park revenue recovered in Q2. However, given the further national lockdown and re-enforced message to work from home where possible, it's unclear how sustained this recovery will be. Currently we're forecasting an improved outlook from that reported in Q1, but one which still represents a substantial shortfall overall

#### 4.4 Commercial Properties - £58k income shortfall

(Alison Fisk, xtn 4430, [alison.fisk@stroud.gov.uk](mailto:alison.fisk@stroud.gov.uk))

There are several key areas that make up the majority of this variance:

A £30k loss of income is forecast at Brunel Mall. This is mainly due to rent and service charge deferrals granted to support tenants as a result of COVID-19 which may continue into next financial year. There is one vacant unit which is currently being marketed.

The overall variance on Gossington Depot is favourable (£86k) due to the rental income from Ubico, this offsets the additional costs incurred of £47k to install new vehicle lifting equipment and ramps at the site. Following a report and investigation from Ubico's fleet manager it was identified that the current equipment and ramps were costly in both time and

monetary terms. The recommendation being that it should be replaced or upgraded in order to achieve cost effectiveness in both staffing hours and financial costs.

£111k income shortfall on the Littlecombe units. Income has been impacted as 3 of the units have been sold rather than let and another 2 are under offer and expected to complete before year end. 2 units have been let and are occupied. Sales and lettings have been impacted by COVID-19, but interest is picking up again.

#### **4.5 Corporate Expenditure and Income – £398k loss of investment income**

(Lucy Clothier, xtn 4343, [lucy.clothier@stroud.gov.uk](mailto:lucy.clothier@stroud.gov.uk))

The significant reduction in the Bank of England base rate due to the impact of Covid-19 has led to a much reduced expectation of investment income in this financial year. There are also some additional costs expected on some central lines for instance pension costs.

#### **4.6 Corporate Policy and Governance – (£13k) underspend**

(Hannah Emery, xtn 4383, [hannah.emery@stroud.gov.uk](mailto:hannah.emery@stroud.gov.uk))

There are two significant variances that contribute to the forecast in year underspend. (£81k) underspend is due to the delay in recruitment to the new posts within the structure of the Corporate Policy and Governance Team as well as the retirement of the Democratic Services and Elections Officer. Recruitment has now taken place and the following posts have now been filled, Information Governance Officer, Senior Executive Assistant, Executive Assistant and the Democratic Services and Elections Officer. An overspend of £60k has also been identified due to a VAT repayment linked to historic election claims.

#### **4.7 Corporate Services – Legal £83k overspend**

(Patrick Arran, xtn 4369, [patrick.arran@stroud.gov.uk](mailto:patrick.arran@stroud.gov.uk))

An overspend has been forecast due to the ongoing costs associated with the Interim Head of Service. In addition, there is one off additional expenditure of £45k relating to the new One Legal contract at Tewkesbury.

#### **4.8 COVID 19 – £718k overspend**

(Mike Hammond, [mike.hammond@stroud.gov.uk](mailto:mike.hammond@stroud.gov.uk))

Additional spend has been identified in many service areas including homelessness and temporary accommodation, additional staff and personal protective equipment (PPE) for Ubico contracts, PPE for SDC staff and modifications for Ebley Mill, community grants. Some additional spend relating to Covid-19 has been included within service lines.

#### **4.9 Facilities Management - £61k income shortfall**

(Brian MCGough, [brian.mcgough@stroud.gov.uk](mailto:brian.mcgough@stroud.gov.uk))

The lease for the ground floor Bodley Block terminated at end of 2019 and although currently marketed we have received no offers from prospective tenants. The tenant to New Build Ground Floor has gone into liquidation following the pandemic. This suite will be marketed from Jan 2021 but is unlikely to be re-let before end March 2021.

**4.10 Finance – (£85k) - underspend**  
(Lucy Clothier, [lucy.clothier@stroud.gov.uk](mailto:lucy.clothier@stroud.gov.uk))

An underspend is expected due to vacancy savings within the finance team. Recruitment is underway for the vacant Principal Accountant post.

**4.11 Human Resources – (£36k) underspend**  
Lucy Powell, [lucy.powell@stroud.gov.uk](mailto:lucy.powell@stroud.gov.uk)

An underspend is forecast due to a delay in recruitment around the Apprentice budget and events not progressing as intended this year due to Covid-19 restrictions. However, we plan to use this funding to support jobs and skills growth within the District in line with Council priorities for the forthcoming financial year.

**4.12 ICT – (£26k) - underspend**  
Sean Ditchburn, [sean.ditchburn@stroud.gov.uk](mailto:sean.ditchburn@stroud.gov.uk)

This forecast is made up of two larger offsetting variances. A (£116k) in year saving on salaries, this is due to the delayed recruitment of several senior posts. These have now been recruited to and successful candidates aim to be in place before the end of the financial year. An overspend of £60k is also forecast which is directly attributable to Foresight consultancy for the ICT review. Additional costs have also been recognised due to the ongoing ICT Infrastructure program investment in new interconnectivity between the four SDC sites and new faster internet connectivity from both Ebley Mill and Littlecombe.

**4.13 Other Properties – (£34k) underspend**  
Alison Fisk, xtn 4430, [alison.fisk@stroud.gov.uk](mailto:alison.fisk@stroud.gov.uk)

The Brimscombe Port site has been transferred to Stroud District Council in line with the redevelopment agreement. There will be no impact on the overall General Fund as any running costs (including some major refurbishment works to the Mill already underway) will be funded from rental income from the site which has also been transferred to SDC. All remaining funding will be used to fund the redevelopment of the site.

An underspend has been forecast on Old Town Hall. This is due to the intended works to alter and refurbish the first floor ladies toilet accommodation has been put on hold. A review of the premises is being undertaken to consider future viable options, including the possible sub-division and or a change of use amongst other options. May lane will also potentially underspend due to the anticipated works not deemed necessary at this point in time. The building continues to be regularly inspected and subject to a quarterly detailed measured survey to ensure that the condition of the building does not deteriorate further than anticipated.

## 5. Housing Revenue Account Budget Position

- 5.1 The original net Housing Revenue Account (HRA) budget for 2020/21 is a transfer to reserves of £181k, as approved by Council in February 2020.
- 5.2 The monitoring position for the service at Quarter 2 shows a projected net underspend of £235k (1.0% of gross spend) against the current budget, following a proposed transfer to earmarked reserves of £184k, as summarised in Table 3 on the following page. This is a change of -£447k compared to Quarter 1.

Table 3: HRA Revenue Summary

Housing Committee	Para Refs	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
Total Income	5.6	(22,943)	(22,943)	(22,716)	0	227
Total Expenditure		9,890	9,890	9,194	184	(512)
Total Other Costs and Income	5.7	11,522	12,440	12,491	0	51
<b>Total Net Expenditure</b>		<b>(1,530)</b>	<b>(612)</b>	<b>(400)</b>	<b>184</b>	<b>(235)</b>
Transfers to/from HRA Earmarked reserves		431	431	431	0	0
Transfers to/from General Reserves		181	181	181	0	0
<b>Total Housing Revenue Account</b>		<b>(918)</b>	<b>0</b>	<b>(419)</b>	<b>184</b>	<b>(235)</b>

- 5.3 A more detailed breakdown of this table can be found in Appendix C.
- 5.4 Key areas of variance of variance are set out below. Further detail can be found in the Housing Committee report.
- 5.5 **Income – £227k loss of income**

Dwelling rents are lower than budgeted. This is primarily due to new tenancies not starting during the lockdown period, except in exceptional circumstances, which has increased the number of void properties. Empty properties are now being let in line with capacity for repair works to be undertaken and tenancy management to start tenancies.

Garage rents are expected to be higher than budgeted but will continue to reduce in line with the approval to review the use of all garage sites.

There is also an expectation that arrears will be higher in 2020/21, also due to the Covid-19 pandemic. An allowance for this non payment of rents is included in the Provision for Bad Debt line. The amount is not yet known and it is hoped that this can be reduced during the year through proactive support for tenants including sustainable payment arrangements to maintain tenancies.

Income levels will continue to be monitored throughout the year.

## **5.6 Supervision and Management – (£283k) underspend**

A number of posts have been vacant for the first two quarters, particularly in Contract Services (£97k). In total the salary underspend in Supervision and Management are expected to be £167k for the year.

Some areas currently have underspends in running costs, primarily where work or programmes have been delayed due to Covid-19, such as consultancy work or estate works. Some of this may 'catch up' during the year, but some may slip into 2021/22.

## **5.7 Repairs and maintenance – (£418k) underspend, with £184k transfer to earmarked reserves**

All operational staff were kept on call during the lockdown period, with no staff being furloughed. However, as access to properties was only allowed for emergency repairs or compliance reasons such as gas servicing, there is a backlog of non urgent maintenance.

The additional resource needed for this additional work is being managed within existing budgets as a number of posts have not yet been recruited. The total underspend expected within Property Care is £184k which relates to the lower salary costs. It is proposed that any underspends within Property Care would transfer to an earmarked reserve at the end of the year to hold a buffer to mitigate against any unexpected future costs. This is in line with the financial implications in the business case.

A further underspend of £135k is expected within cyclical maintenance. This relates to updated costs for the current programme, as the costs vary depending on the types and amount being undertaken in each area. An increase in budget has been included in the 2021/22 base budget for this programme.

Voids costs are expected to be higher than budget due to an increase in council tax because of the higher void rates.

## **6. Capital Programme**

- 6.1** The 2020/21 Capital Programme of £25.472m was approved by Council in January 2020. This has been revised to a total of £22.663m during the year.
- 6.2** The revised General Fund capital programme is £10.548m, against which there is forecast spend of £9.901m, an underspend of £0.647m.
- 6.3** There are some areas of forecast slippage in the capital programme, including the Stroud and District walking plan, the Market Town Centre Initiative Fund and the Water Source Heat Pumps at Ebley Mill and Brimscombe Port Mill. The heat pumps have been added to the capital programme in 2020/21, but the installation will be delivered during 2021.
- 6.4** The Canal restoration project is currently expected to spend more than the budget in this year. This is within the overall budgeted programme and reflects a change in timing of delivery rather than an overspend.
- 6.5** The HRA capital programme has been revised to £12.115m for 2020/21, budgets have been reprofiled to reflect the change in delivery due to Covid-19.
- 6.6** No variance is being reporting in Major Works. The Major works programme has been significantly impacted by Covid-19 and a full review of the programme has been undertaken in order to assess the deliverability in 2020/21. Further changes to the



programme may be necessary during the remainder of the year to ensure the safety of tenants, staff and contractors.

- 6.7** The New Build programme has also been adversely affected by Covid-19, with works on site stopping during lockdown, and delays to the planning stages of schemes. The budget has been reprofiled to reflect the known changes.

**Table 5 – Capital Summary**

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Outturn Variance (£'000)
<b>Capital Schemes</b>				
Community Buildings Investment	117	117	117	0
Stratford Park Lido	30	0	0	0
<b>Community Services Capital Schemes TOTAL</b>	<b>147</b>	<b>117</b>	<b>117</b>	<b>0</b>
Canal	3,317	3,702	4,561	859
Market Town Centres Initiative Fund	50	50	0	(50)
Multi-Service Contract Vehicles	712	1,056	1,056	0
Stratford Park Acquisition of Machinery	0	95	95	0
Stroud District Cycling & Walking Plan	200	204	115	(89)
Wallbridge-Gateway	100	0	0	0
<b>Environment Capital Schemes TOTAL</b>	<b>4,379</b>	<b>5,107</b>	<b>5,827</b>	<b>720</b>
Affordable Housing-Support to Registered Providers	0	39	39	0
Disabled Facilities Grant Scheme	330	330	330	0
Green Home LADS Park Homes	0	1,094	1,094	0
Health through Warmth Grants	200	227	227	0
Private Sector Housing Loans	0	15	15	0
Temporary Accommodation	500	0	0	0
Warm Homes	1,000	1,183	1,183	0
<b>Housing General Fund Capital Schemes TOTAL</b>	<b>2,030</b>	<b>2,888</b>	<b>2,888</b>	<b>0</b>
Brimscombe Port Mill Works	0	295	295	0
Brimscombe Port Redevelopment	166	200	200	(0)
Electric Vehicle Aquisition	0	12	12	0
ICT Investment Plan	500	497	497	0
Water Source Heat Pump-Ebley Mill & Brimscombe Port	0	1,432	65	(1,367)
<b>Strategy and Resources Capital Schemes TOTAL</b>	<b>666</b>	<b>2,436</b>	<b>1,069</b>	<b>(1,368)</b>
<b>TOTAL GENERAL FUND CAPITAL SCHEMES</b>	<b>7,222</b>	<b>10,548</b>	<b>9,901</b>	<b>(647)</b>
Major Works	6,089	4,969	4,969	0
New Build and Development	11,686	6,503	6,503	0
Sheltered Housing Modernisation	475	643	632	(11)
<b>TOTAL HRA SCHEMES</b>	<b>18,250</b>	<b>12,115</b>	<b>12,104</b>	<b>(11)</b>

## 7. Strategy and Resources Capital Programme

7.1 Table 6 below shows the Capital Forecast position at Quarter 2 for Strategy and Resources Committee and shows a projected outturn variance of (£1.368m).

Table 6 – Strategy and Resources Capital Programme

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Outturn Variance (£'000)
<b>Strategy &amp; Resources Capital Schemes</b>				
Brimmscombe Port Mill Works	0	295	295	0
Brimmscombe Port Redevelopment	166	200	200	(0)
Electric Vehicle Acquisition	0	12	12	0
ICT Investment Plan	500	497	497	0
Water Source Heat Pump-Ebley Mill & Brimmscombe Port	0	1,432	65	(1,367)
<b>Strategy and Resources Capital Schemes TOTAL</b>	<b>666</b>	<b>2,436</b>	<b>1,069</b>	<b>(1,368)</b>

### 7.2 Brimmscombe Port Mill Works

The Office spaces and common areas of the Mill required improvement and refurbishment prior to re-letting at a total contract cost of £386k, of this £295k is deemed Capital expenditure. These works will be completed in early December 2020.

£100k is likely to be recoverable from those existing tenants who were served with terminal schedules of condition to enable SDC to recover costs for specific repair works that should have been undertaken before the end of their leases.

All costs will be funded from the SDCC reserve.

### 7.3 Brimmscombe Port Redevelopment

There was slippage for 2019/20 mainly due to fact that the procurement process had not started. These costs will now be spent in 2020/21, subject to approval from Committee to the commencement of the procurement process, once planning permission has been decided for the infrastructure, and hence the increased forecast above the original budget.

### 7.4 Electric Vehicle Acquisition

The County group have met regarding installing electric vehicle points across the county. However due to the Covid-19 pandemic the group has not met recently. A plan is being drawn up, but nothing has been agreed. It is therefore not likely to be achieved prior to the end of this current financial year.

### 7.5 ICT Investment Plan

No variance is currently being forecast.

### 7.6 Water Source Heat Pumps – Ebley Mill & Brimmscombe Port

The Capital project to install the Water Source Heat Pumps at Ebley Mill and Brimmscombe Port was approved by Council on the 16<sup>th</sup> July 2020. The spend for this financial year is forecast at £65k in order to complete the detailed designs and gain respective consents

(Planning, Environment Agency and Ofgem). These are anticipated to be completed by the end of January 2021.

Works on site are planned for April to September 2021.

## **8. IMPLICATIONS**

### **8.1 Financial Implications**

There are no financial implications arising from this report as it reports on previous financial activities, and expected forecasts.

Lucy Clothier, Accountancy Manager

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### **8.2 Legal Implications**

There are no legal implications arising from the recommendations made in this report

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### **8.3 Equality Implications**

An EIA is not required because there are not any specific changes to service delivery proposed within this decision.

### **8.4 Environmental Implications**

There are no significant implications within this category.

## Other Service Committee Summaries

## Community Services &amp; Licensing Committee

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Outturn Variance (£'000)
<b>Community Services Committee</b>				
Community Safety	211	226	246	20
Cultural Services - Arts and Culture	415	428	461	32
Cultural Services - Community Health & Wellbeing	159	179	145	(34)
Cultural Services - Sports Centres	(197)	(81)	810	891
Customer Services	403	403	361	(42)
Director (Customer Services)	0	0	0	0
Grants to Voluntary Organisations	341	341	340	(2)
Licensing	(59)	(59)	(22)	37
Public Spaces	1,412	1,434	1,443	9
Revenues and Benefits	141	141	656	515
Youth Services	104	123	122	(2)
<b>Community Services and Licensing TOTAL</b>	<b>2,931</b>	<b>3,136</b>	<b>4,562</b>	<b>1,425</b>

## Environment Committee

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>Environment Committee</b>					
Canal	164	164	177	0	13
Carbon Management	109	109	107	0	(2)
Development Control	184	184	587	0	403
Director (Development Services)	0	0	0	0	0
Economic Development	99	99	101	0	2
Health & Wellbeing	831	1,007	960	65	18
Land Charges & Street Naming	(19)	(19)	(2)	0	17
Planning Strategy/Local Plan	410	410	470	(31)	30
Statutory Building Control	(93)	(93)	(65)	0	28
Waste & Recycling: Other	12	12	12	0	0
Waste and Recycling: MSC	4,241	4,241	4,241	0	(1)
<b>Environment TOTAL</b>	<b>5,937</b>	<b>6,113</b>	<b>6,587</b>	<b>34</b>	<b>509</b>

## Housing Committee – General Fund

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>Housing Committee</b>					
Housing Advice	348	348	403	0	55
Housing Strategy	135	302	123	167	(12)
Private Sector Housing	161	161	148	0	(14)
<b>Housing General Fund Total</b>	<b>644</b>	<b>811</b>	<b>673</b>	<b>167</b>	<b>29</b>

## Strategy and Resources Committee – Detailed Breakdown

	Para Refs	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>Strategy &amp; Resources Committee</b>						
Car Parks (Other)		50	51	55	0	4
Car Parks (Stroud)		(719)	(731)	(336)	0	395
<b>Car Parks</b>	4.3	<b>(668)</b>	<b>(680)</b>	<b>(281)</b>	<b>0</b>	<b>399</b>
Brunel Mall		(66)	(58)	(28)	0	30
Gossington Depot		63	48	(38)	0	(86)
Industrial Units, Stonehouse		0	0	22	0	22
Littlecombe Development, Dursley		(68)	(68)	25	0	93
<b>Commercial Properties</b>	4.4	<b>(72)</b>	<b>(78)</b>	<b>(20)</b>	<b>0</b>	<b>58</b>
Communications		154	154	154	0	0
<b>Communications</b>		<b>154</b>	<b>154</b>	<b>154</b>	<b>0</b>	<b>0</b>
Corporate Expenditure & Income		894	877	1,275	0	398
<b>Corporate Expenditure &amp; Income</b>	4.5	<b>894</b>	<b>877</b>	<b>1,275</b>	<b>0</b>	<b>398</b>
Business Services		305	250	209	0	(41)
Democratic Services		113	113	96	0	(18)
Elections		105	105	106	0	1
Electoral Registration		122	122	194	0	73
Executive Support		59	59	38	0	(20)
Members Expenses		364	364	357	0	(7)
Procurement		67	67	67	0	(0)
<b>Corporate Policy &amp; Governance</b>	4.6	<b>1,135</b>	<b>1,080</b>	<b>1,067</b>	<b>0</b>	<b>(13)</b>
Legal Services		418	418	501	0	83
<b>Corporate Services (Legal)</b>	4.7	<b>418</b>	<b>418</b>	<b>501</b>	<b>0</b>	<b>83</b>
Covid-19		0	0	776	(59)	718
<b>Covid-19</b>	4.8	<b>0</b>	<b>0</b>	<b>776</b>	<b>(59)</b>	<b>718</b>
Ebley Mill		453	462	522	0	60
Emergency Management		22	22	22	0	0
<b>Facilities Management</b>	4.9	<b>475</b>	<b>484</b>	<b>545</b>	<b>0</b>	<b>61</b>
Financial Services		884	884	800	0	(85)
<b>Financial Services</b>	4.10	<b>884</b>	<b>884</b>	<b>800</b>	<b>0</b>	<b>(85)</b>

	Para Refs	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>Strategy &amp; Resources Committee</b>						
Human Resources	4.11	431	435	399	0	(36)
<b>Human Resources</b>		<b>431</b>	<b>435</b>	<b>399</b>	<b>0</b>	<b>(36)</b>
Information & Communication Technology	4.12	1,654	1,654	1,628	0	(26)
<b>Information &amp; Communication Technology</b>		<b>1,654</b>	<b>1,654</b>	<b>1,628</b>	<b>0</b>	<b>(26)</b>
Brimscombe Port Business Park	4.13	(90)	(54)	(54)	0	0
Bus Stations/Shelters		(1)	(4)	(7)	0	(3)
May Lane		15	2	(12)	0	(14)
Miscellaneous Properties and Land		(642)	(675)	(693)	0	(18)
<b>Other Properties</b>		<b>(717)</b>	<b>(731)</b>	<b>(766)</b>	<b>0</b>	<b>(34)</b>
Pension Lump Sum		1,567	1,567	1,567	0	0
<b>Pension Lump Sum</b>	<b>1,567</b>	<b>1,567</b>	<b>1,567</b>	<b>0</b>	<b>0</b>	
Building Maintenance	106	67	68	0	0	
Head of Property Services	61	61	61	0	0	
Property Services	273	273	278	0	5	
<b>Property Services</b>	<b>439</b>	<b>400</b>	<b>406</b>	<b>0</b>	<b>6</b>	
Chief Executive	162	162	160	0	(2)	
Director of Communities	111	111	110	0	(1)	
Director of Place	111	111	118	0	7	
Director of Resources	111	111	113	0	2	
Director of Transformation	111	111	114	0	3	
<b>Senior Leadership Team</b>	<b>607</b>	<b>607</b>	<b>615</b>	<b>0</b>	<b>8</b>	
Youth Councils	3	4	4	0	0	
<b>Youth Councils</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>0</b>	<b>0</b>	
<b>Strategy and Resources TOTAL</b>		<b>7,204</b>	<b>7,076</b>	<b>8,671</b>	<b>(59)</b>	<b>1,537</b>

## Housing Revenue Account

	2020/21 Original Budget (£'000)	2020/21 Revised Budget (£'000)	2020/21 Forecast Outturn (£'000)	2020/21 Reserve Transfers (£'000)	2020/21 Outturn Variance (£'000)
<b>Housing Committee</b>					
Dwelling Rents and service charges	(22,424)	(22,424)	(22,278)	0	146
Other charges and income	(629)	(629)	(649)	0	(20)
Provision for Bad Debt	110	110	210	0	100
<b>Total Income</b>	<b>(22,943)</b>	<b>(22,943)</b>	<b>(22,716)</b>	<b>0</b>	<b>227</b>
Supervision and Management	4,153	4,155	3,872	0	(283)
Repairs and Maintenance	4,237	4,235	3,817	184	(234)
Sheltered Housing Service	630	630	598	0	(32)
Other Expenditure	542	542	568	0	27
Sheltered Housing Modernisation	329	329	340	0	11
<b>Total Expenditure</b>	<b>9,890</b>	<b>9,890</b>	<b>9,194</b>	<b>184</b>	<b>(512)</b>
Support Service Charges from the GF	1,995	1,995	1,995	0	0
Interest Payable/Receivable	3,309	3,309	3,360	0	51
Provision for repaying debt	918	918	918	0	0
Revenue Funding of Capital Programme (Depn & RCCO)	6,218	6,218	6,218	0	0
<b>Total Other Costs and Income</b>	<b>11,522</b>	<b>12,440</b>	<b>12,491</b>	<b>0</b>	<b>51</b>
<b>Total Net Expenditure</b>	<b>(612)</b>	<b>(612)</b>	<b>(1,031)</b>	<b>184</b>	<b>(235)</b>
Transfers to/from HRA Earmarked reserves	431	431	431	0	0
Transfers to/from General Reserves	181	181	181	0	0
<b>Total Housing Revenue Account</b>	<b>0</b>	<b>0</b>	<b>(419)</b>	<b>184</b>	<b>(235)</b>